Annual Report 2016
Recording Activities of the Consortium in 2015

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Foreword
2015 was a significant year for international development, being the culmination of the fifteen year cycle during which the global community was striving to attain the Millennium Development Goals promulgated in 2000, and in September embarked on a successor phase in pursuit of the ambitious and elaborate global Sustainable Development Goals with a 2030 timeline. With respect to the education MDGs, the Commonwealth could tell a story of huge strides in raising primary and secondary school enrolment ratios and in narrowing gender gaps. Two thirds of Commonwealth countries have virtually attained these goals. And yet paradoxically the Commonwealth is also the seat of a large part of the overall global shortfall from the MDG education targets. What looks like a conundrum is more quickly resolved when one realises that the Commonwealth membership largely comprises numerous small countries with relatively highly developed education systems, and a smaller number of very populous countries in Sub-Saharan Africa and South Asia where universal primary enrolment and gender equality in education are much further from realisation. CCfE have previously been actively involved as members of the Steering Committee for the development of the Commonwealth’s post-2015 education framework. In The Bahamas in June at 19CCEM, and in Malta in November at CHOGM it was natural that attention should focus both on unfinished MDG business and on the pressing challenges that the SDGs pose for member countries.

As we move forward to 2016 and beyond, under a new Commonwealth Secretary-General, the prospect for Commonwealth educational co-operation is one of both hope and anxiety. The continued growth in the global economy has meant that many countries are better placed in terms of domestic revenue. On the other hand external assistance for education has not grown and aid
funds have increasingly been diverted from development programmes to security uses and emergency support for displaced persons and refugees. Multilateral funding is shrinking, a trend mirrored in the Commonwealth agencies based in Marlborough House. The Secretariat team in education is a shadow of its former self in terms of numbers and seniority of staff, a development about which many Commonwealth Governments and the Consortium itself have been warning for some time. This anxiety has been partly assuaged by the launch of the Commonwealth Education Hub with its discussion platform and data base on Commonwealth education, and the continuing solid achievements of the Commonwealth of Learning in Vancouver which have earned praise and respect from Commonwealth governments.

On the civil society side the Consortium and its members continue to face acute challenges in attempting to respond to the many calls on their time and resources, but they have been heartened by the positive start made, and useful services offered, by the Commonwealth Secretariat's new Partnerships Unit partially filling the gap created by Commonwealth Foundation withdrawal from support for Commonwealth professional associations. But there was disappointment that the Centre for Commonwealth Education in the Education Faculty at Cambridge decided to drop 'Commonwealth' from its title transforming itself into the Research for Equitable Access and Learning (REAL) Centre. This redesignation in part reflects the changed financial relationship between the Faculty and the Commonwealth Education Trust which provided substantial support for the Centre in its earliest years.

As we move into 2016 new opportunities and challenges await. Rt Hon Patricia Scotland QC assumes office as the first female Commonwealth Secretary-General in April at a time when the Commonwealth association will be once again reviewing its purposes and modalities through the agency of a high-level review group. There will be inputs for us to make on the education dimensions of combating extremism, grappling with climate change, the education of migrants and refugees, pursuit of the SDGs. We expect to participate in the work of the newly formed Education Ministers Action Group and in consideration of the scope for introducing an Education Forum at future CHOGMs. No time to rest on any past laurels.....

1. Membership and administration

The Consortium continued to enjoy accredited status with the Commonwealth. Its mailing address is with the Association of Commonwealth Universities (c/o ACU, Woburn House, 20-24 Tavistock Square, London WC1H 9HF. Website: www.commonwealtheducation.org

Members (see listing at Appendix B)

The number of member organisations of the Consortium remained at 19 during 2015 with no changes in the identity of members. The Royal Commonwealth Society, which also houses the formerly independent Commonwealth Youth Exchange Council decided to upgrade from Associate to Full Member status, with the consequence that there are now 17 full members and two associates (in place of 16+3). The Commonwealth Secretariat, Commonwealth of Learning and Commonwealth Foundation are deemed special members of the Consortium.

Of the 19 current members two are headquartered in Africa (Kenya and South Africa), one in Australasia, one in Canada, and one in the Caribbean (St Lucia). Several Consortium members have branches or corporate/individual members across Commonwealth regions.

Subscriptions were received from 17 of the 19 members. In one case, that of BUILD, there is a reciprocal exchange of membership, neither body paying a subscription to the other. One outstanding subscription is being pursued.
Officers (see also Annex A)

Chair. Professor Colin Power, based in Australia, remained as Chair of the Consortium but has expressed his desire to step down once a successor has been identified.

Alternate Chair. The Commonwealth Human Ecology Council (CHEC) continued to provide the London Chair (Alternate Chair) in the person of Mark Robinson, who presided over the two Executive meetings held during the year in Professor Power’s unavoidable absence.

Treasurer. The Association of Commonwealth Universities (ACU) again filled the role of Treasurer through its Secretary-General Professor John Wood, with the actual management of the Consortium’s finances being carried out by ACU’s Director of Resources, Revd Keith Stephenson.

Secretary. The Council for Education in the Commonwealth (CEC) resumed the role of providing the Secretariat of the Consortium, which it had undertaken in the first decade of CCfE’s existence, through members of its Executive. In the first few months of the year Peter Williams, CCfE President, stood in for Beth Kreling who was on maternity leave from Link Community Development International her former employer. By the time of Beth’s return to work, LCDI had moved its headquarters from London to Edinburgh and Beth accordingly sought new employment and it was agreed that CEC, on whose Management Committee she served, would become the sponsor. In the same way CEC agreed to sponsor Casmir Chanda to continue as Assistant Secretary - a role she had previously played with Commonwealth Countries League Education Fund support before leaving its employ early in 2015.

Executive Assistant. For the first six months of 2015 the Consortium continued with its partnership arrangement with CHEC to employ an executive assistant for one day a week on Consortium work, the appointee being based in the CHEC office in Fulham and doing two days a week work for CHEC. This arrangement had been started in early summer 2014, taking account of the Consortium’s commitment to a programme of work under its transition grant from the Commonwealth Foundation and of the Secretary’s then imminent maternity leave. Peter Lockwood, the second incumbent of the post, served from October 2014 until June 2015. In addition to providing general administrative support, Peter gave much appreciated assistance with the Consortium’s project on Commonwealth professional association groupings, preparation of the Commonwealth Education Calendars, assembling and editing materials for the Commonwealth Education Directory, updating of the Consortium’s website and archiving Consortium records. He left with our good wishes to pursue doctoral studies in Cambridge and, in view of Beth Kreling’s resumption of the Secretary post, was not replaced.

Two Executive Committee meetings were held in London during the year on May 14 and September 22. The scheduled General Meeting that had been planned for June at the time of 19CCEM in the Bahamas was postponed when it emerged that only half of CCfE members would be represented at the Conference. A new date is being arranged for 2016.

2. 19CCEM and CHOGM

19CCEM The Bahamas June 22-26

The Consortium was invited to send an Observer delegation to the 19th Conference of Commonwealth Education Ministers (19CCEM) in The Bahamas which took place from 22-26 June in Nassau at the Atlantis Resort on Paradise Island. The Conference theme was Education in the Commonwealth: quality education for equitable development - performance, paths and productivity (3Ps) and at the end of the Conference Ministers issued a communiqué in the form of The Nassau Declaration. Copies of the communiqué and previous CCEM communiqués are available via the resources section of the CCfE website. Several Consortium members were represented at the Conference.
The Consortium delegation comprised the Secretary and President (Beth Kreling and Peter Williams) who, in addition to observing the ministerial sessions and participating in ministerial roundtables, were part of the team that planned and delivered the Stakeholders Forum. Beth was additionally involved in giving support to the Commonwealth Secretariat’s education team, and also participated and chaired sessions in a Forum organised by the Commonwealth Foundation on education in the small states of the Commonwealth. Her expenses were covered from the Stakeholder Forum budget. Peter Williams received a grant of £500 from the Consortium towards his costs, generously self-funding the majority.

CCfE was one of a small number of civil society organisations invited to serve on the 19CCEM Steering Committee, a role filled by Beth Kreling and, during her maternity leave, Stephen Blunden.

**The Stakeholders Forum June 22-25**

The Stakeholders Forum at 19CCEM provided an opportunity for 150 participants (20% of them from Bahamas) from civil-society organisations, professional associations, academia, the business world and other interested parties to engage in four days of discussion on key educational issues being faced by Commonwealth countries, as well as the main conference theme being considered by Ministers. Eleven main sessions took place in three streams, and a Statement was issued and presented to Education Ministers. Both Beth Kreling and Peter Williams chaired a number of sessions.

Discussions in the Forum were generally lively and some sessions were of outstandingly high quality and interest. The Planning Committee was faced with a massive challenge in that no funds were provided for attraction of speakers by contributing to their travel and accommodation expenses. Considerable ingenuity had therefore to be used in identifying and recruiting good-quality presenters from among those attending or observing the Minister’s Conference and other forums, and great credit is due particularly to Alex Wright and Nexus Strategic Partnerships for their skill in delivering an attractive programme.

The Forum was again organised from Marlborough House in co-operation with the Host Government, but unlike the three previous CCEMs the Commonwealth Foundation was no longer directly involved in sponsorship. Instead, the Commonwealth Secretariat commissioned Alex Wright to organise the event and he was supported by a Planning Committee on which the Consortium, through Peter Williams and later Beth Kreling as well, served in a voluntary capacity along with colleagues from The Bahamas, the Council for Education in the Commonwealth, Nexus Strategic Partnerships and the British Council.

**Exhibition Stand**

The Consortium contracted with Nexus Strategic Partnerships to hire a stand in the Exhibition Hall, the costs of which were shared by seven participating organisations including CCfE. The display of books and publications, including the new edition of the Commonwealth Education Directory attracted a good deal of interest, and the Prime Minister of The Bahamas was among the visitors to the stand.

**Review Meeting**

CCfE representatives, alongside other Commonwealth CSOs, contributed to the Stakeholder Forum report authored by Alex Wright which reflected on lessons to be drawn from the 19CCEM experience and also offered recommendations for the planning of non-governmental involvement with future CCEMs. CCfE representatives participated in the review meetings of 19CCEM and the associated Forums convened by the Commonwealth Secretariat in London on August 28, when an evaluation report on the Stakeholder Forum was presented. Peter Williams was one of the speakers.

**CHOGM, Malta November 27-29**

Commonwealth Heads of Government held their biennial meeting in Malta from November 27-29, the meeting being preceded by Forums for Business, Civil Society, Women (for the first time) and Youth. Earlier, in October, the Committee of the Whole (the CoW) had met at Marlborough House to review
arrangements for the CHOGM and held a meeting with representatives of Accredited and Associated organisations. Consortium representatives played a part in drafting the civil-society reports presented to the CoW and attended the interactive session with the CoW.

In Malta the Consortium was represented by a delegation led by Alternate Chair Mark Robinson, which also included Helen Jones from RCS. Several Consortium members also sent their own delegations. CCfE representatives attended Forum sessions and other events as well as the civil-society dialogue with Foreign Ministers.

The theme of the CHOGM was *Adding Global Value* and the Civil Society Forum took ‘*What makes societies resilient?’* as its subject. Accordingly the Consortium addressed its submission to the CHOGM to these twin themes as they relate to the education sector.

Recommendations to Heads in the submission included requests that Heads should
- endorse the decision of Education Ministers to create an Education Ministers’ Action Group.
- commission an assessment of existing Commonwealth capacities in education, among Commonwealth IGOs, Commonwealth CSOs, national governments, the private sector and voluntary bodies in order to
  - confirm areas of Commonwealth comparative educational advantage
  - identify issues where the Commonwealth could take a productive lead on the international educational stage.
- halt and reverse the relentless downsizing of Commonwealth Secretariat education capacities.

A copy of the Consortium’s submission to CHOGM is available via the resources section of its website alongside submissions to previous ministerial meetings.

### 3. Projects

As part of the Consortium's efforts at self-renewal, it conducted an enquiry - begun in 2014 - into the modes of operation of sister networks in the Commonwealth family of Accredited Organisations.

The Consortium itself had come into being at the start of the new Millennium at a time when the Commonwealth Secretariat was actively encouraging the 70 or 80 registered Commonwealth associations to form networks corresponding to areas of interest. We were aware that this impetus had diminished in intensity but concluded that it would be useful to study and learn from the experience of other Commonwealth civil society in parallel fields. Accordingly towards the end of 2014 Peter Williams and Peter Lockwood for CCfE conducted a series meetings and interviews with the following groups, and invited them to participate in a discussion of their findings at a meeting held at Marlborough house on January 14 2015:

- **Built Environment Professionals in the Commonwealth (BEPIC)**
- **Building Understanding through International Links for Development (BUILD)**
- **Commonwealth HIV & AIDS Action Group (CHAAG)**
- **Commonwealth Health Professionals Alliance (CHPA)**
- **Commonwealth Human Rights Initiative (CHRI)**
- **Commonwealth Legal Forum (CLF)**
- **Commonwealth Media Group (CMG)**
- **Commonwealth Women’s Network (CWN)**
- **Latimer House Working Group (Commonwealth Principles on the accountability of and relationship between the three branches of Government).**

The January meeting was attended by 15 people and engaged in lively discussion of the issues that had been set out in a background paper from the Consortium. This had revealed interestingly that although only about 40% of Commonwealth accredited organisations were part of a sector network, for that half of accredited organisations that were groupings of professionals (surveyors, teachers,
dentists etc) over 80% were linked up with kindred professionals in the same sector. Most of the networks were structured even more loosely than the Consortium, and all of them struggled to remain financially viable depending heavily on voluntary service of their officers and on the 'shelter' provided by some major player in the field that provided office space and administrative support. The Consortium was considerably larger in membership terms than most of its counterparts.

Background papers and the record of discussions on January 14 are available from the Secretary.

4. Outreach and communication

Communications with members - information and alerts

One of the Consortium's functions most valued by members is its role as a clearing house for information keeping them informed of new developments in Commonwealth educational cooperation, and alerting them to events of interest. Instruments used by CCFE Secretariat for this purpose include:

- The Consortium website at http://commonwealtheducation.org
- Occasional email alerts drawing members' attention to information received from the Commonwealth Secretariat and others about matters of interest and concern
- A calendar of upcoming events of particular Commonwealth relevance in the areas of education, culture and youth.

Website revamped

Our previous website manager, Chris Davidge, indicated that after more than a decade of committed service to the Consortium in managing our website he was ready to stand down and that we should find a consultant to redesign the site incorporating the latest technological possibilities. This tied in with our transition grant from the Commonwealth Foundation which included funds to revamp the website and to digitise the Calendar and Directory. Accordingly we commissioned Kate Williamson to undertake this task which was successfully completed by the late Autumn. The new site offers fresh and professional look and feel and a more user friendly interface. Updated details for all members and links to their individual sites are available via the members’ page. A wider selection of Consortium publications have been made available online via the publications page and additional Commonwealth resources including past ministerial communiques, contact details for Education Ministries and useful links to related sites have been added to the resources page. A news section provides updates on recent Commonwealth Education issues and events and the about us section outlines the organisations aims, mission and history. Finally, management of the website is now more functional with CCFE officers able to update the site directly on a more regular basis, as well as having Kate Williamson on hand for ad hoc support. Members reviewed the site at the most recent Executive Committee Meeting and feedback was enormously positive.

Commonwealth Education Calendar

In 2015 three editions of the Calendar were produced in January, May and September with the Calendar being updated on the basis of a direct approach made to some 25-30 organisations (including all CCFE members) that regularly organise such activities. The Calendar is distributed by email to about 200 users. An important new departure has been to introduce a digitised version of the Calendar on the Consortium website which makes possible a constant updating of available information in between quarterly updates and space to provide more detailed information on events. Users of the Calendar are now directed to consult the website first for the latest information, with the quarterly PDF version still supplied for those who wish to have access to a hard copy format.
Publications

The Commonwealth Education Directory, first published in 2006, was again revised and updated. A fourth edition, Commonwealth Education Directory 2015, was prepared in time for publication and distribution at the end of June at 19CCEM in The Bahamas. A total of 900 copies were printed most of which were distributed at 19CCEM and subsequent Commonwealth meetings, but a modest stock remains.

The major innovation in respect of this latest edition of the Directory, has been to digitise the content and build an online version of the Directory accessible via our website. This has made the content more widely accessible to members and users across the Commonwealth as well as providing the additional value of a search function and the capacity to update the Directory between print editions. A digital version of the print publication is also now available for download alongside the searchable online Directory.

The occasion of 19CCEM was also used to produce an updated version of a Leaflet describing CCfE’s structure and functions.

5. Representation

As mentioned at several points in this report, the Consortium endeavours to play a full and constructive part in Commonwealth deliberations and consultations. Its purpose in so doing is to ensure that the contribution that education can make to the well-being and progress of Commonwealth peoples is recognised and harnessed for the common good; and within the framework of Commonwealth educational co-operation to draw attention to the part that civil society organisations usefully play.

In 2015 the Consortium engaged actively in Commonwealth Secretariat-convened consultative fora

- as a member of the Steering Committee for 19CCEM and of the Planning Committee for the Stakeholders Forum at the Conference
- in the Commonwealth Foundation’s CCEM Small States Forum event and communiqué drafting committee
- in meetings of the Youth Policy Group convened by the Youth Affairs Division
- in helping to shape the civil society submissions to the inter-Governmental Committee of the Whole in October preparing the agendas for the Malta Heads of Government Meeting in November
- in the pre-CHOGM briefing meeting at Marlborough House
- in the meetings between Commonwealth organisations and Foreign Ministers at CHOGM.

In addition Beth Kreling acted as one of the judges of the Education Good Practice Awards for the Health and Education Unit (HEU) of the Secretariat, and Peter Williams served as a member of the Advisory Board of the Commonwealth Education Hub.

CCfE participated in Commonwealth civil-society consultation meetings convened by Commonwealth accredited organisations and a pre-CHOGM gathering sponsored by the Round Table and Commonwealth association.

Consortium officers also endeavoured to attend where possible events organised by CCfE members. In particular instances they were more directly involved in the Executive operations of Commonwealth civil-society bodies

Mark Robinson was a Trustee of the Council for Education in the Commonwealth (CEC) and the Commonwealth Human Ecology Council (CHEC); and was Treasurer of the Round table

Beth Kreling was an Editorial Board Member of The Round Table
Beth Kreling, Casmir Chanda and Peter Williams were all Members of the Management Committee of the Council for Education in the Commonwealth of which Peter was also Officer without Portfolio and Beth had specific responsibility for Commonwealth liaison.

6. Archives

The Consortium's documentary records were sorted and catalogued by Peter Williams and Peter Lockwood and then deposited with the archival collections of the Institute of Commonwealth Studies at the University of London. This was arranged through the archivist (Richard Temple) at Senate House, University of London.

The Consortium's papers are held in seven archive boxes (reference ICS178/1-7) and consist of around 60 files containing documents and publications. They include annual reports, records of meetings, Consortium publications and project files, going back nearly 20 years to the time of the Consortium's conceptualisation and its launch in 2001. A list of the holdings can be found on the Consortium's website. The documents are physically held at the University of London’s depository in Egham, Surrey but can be called up to the University's Senate House Library in Malet Street for consultation.

7. Finance

A financial statement covering 2015 and earlier years for comparison, is attached to this report at Appendix A. As in the previous year the account was in deficit - this time by £4,497, compared with £3,129 in 2014. The Consortium has been drawing down its transitional grant from the Commonwealth Foundation received in 2013.

- The balance at the end of the year was £15,973.
- Subscription income kept up well. The increase in 2015 reflected receipt of back payments and better overall recovery of subscriptions due, rather than any increase in membership. One subscription is still outstanding. The Commonwealth Youth Exchange Council was deemed to remain in membership in 2015 despite not paying a subscription separate from that of the Royal Commonwealth Society with which it has merged. RCS has upgraded its status with the Consortium from Associate to Full Member.
- A small sum was received in subscriptions to the Exhibition Stand at 19CCEM in The Bahamas, counterbalanced by payments to Nexus Strategic Partnerships for the same amount.
- The principal items of expenditure were on administrative support needed as backup during the Secretary's absence on maternity leave (£2,010) updating the website and digitising the calendar and directory (£1,708) and preparation and publication of a new edition of the Commonwealth Education Directory (£840).
- This was also a CCEM year but the Consortium was able to reduce substantially the cost of its representation at the Conference in The Bahamas: the Secretary's expenses were covered in return for Consortium inputs to the planning and management of the Stakeholders Forum, and the President claimed only a fraction of what the Executive Committee had approved as a financial contribution to his costs of attendance as one of the Consortium representatives.

The Consortium continues to hold its account with the Unity Trust Bank.
8. Acknowledgments

The Consortium expresses its gratitude to its members, officers and all those other partners who contributed in significant ways to its work in 2015. In particular we thank:

The Association of Commonwealth Universities (ACU) which handled our financial administration (through John Wood and Keith Stephenson) and provided the Consortium with its mailing address.

Chris Davidge, invited by the late Dennis Chisman to set up the Consortium's original website and who has continued until to manage the site for the first decade of its existence until 2015.

Kate Williamson for taking on the design and build of the new Consortium website and for her ongoing support and maintenance of the site.

The Commonwealth Human Ecology Council which provided us with our Alternate Chair, Mark Robinson, and also hosted Peter Lockwood the intern jointly employed by CHEC and CCfE.

The Commonwealth Secretariat through whom our accredited status with the Commonwealth allowed us to use accommodation in Marlborough House from time to time to hold our meetings. Special mention should be made of the staff of the new Health and Education Unit headed by Joanna Nurse and of the Partnerships Support Officer Emma Kerr.

The Council for Education in the Commonwealth on whose Management Committee the Consortium drew for its secretariat (Beth Kreling, Peter Williams, Casmir Chanda).

Link Community Development International for an era of several years' particularly close partnership necessarily brought to a conclusion by LCDI's own restructuring and move to Edinburgh. In consequence LCDI, while remaining in membership, could no longer provide CCfE with general administrative support by hosting our Secretary, and was unable to continue supplying our Communications Officer. Beth Kreling, our Secretary, left the employment of LCDI on its move to Edinburgh and was instead sponsored by the CEC as Secretary. The former Director of LCDI, Stephen Blunden, had been active in Consortium affairs from his LCDI base but on joining Cambridge Education perforce resigned as our Communications Officer.

Nexus Strategic Partnerships under the leadership of Smuts Beyers and Simon Goodlad, for their wide-ranging encouragement and assistance to the Consortium, especially in the context of CCfE in The Bahamas where we were partners (with the Commonwealth Secretariat) in the delivery of the Stakeholders Forum and where Nexus facilitated provision of the Consortium's Exhibition stand. We were also particularly indebted to Nexus staff (Katie Sylvester and Kate Bystrova in particular) for material help in preparing the 2015 edition of the Commonwealth Education Directory for print.
APPENDIX A  FINANCIAL STATEMENT

COMMONWEALTH CONSORTIUM FOR EDUCATION
INCOME AND EXPENDITURE IN 2015 AND EARLIER YEARS

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2014</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td>£</td>
<td>£</td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Subscriptions from members and associate members - current year</td>
<td>1,100.00</td>
<td>825.00</td>
<td>850.00</td>
<td>1,075.00</td>
</tr>
<tr>
<td>- earlier years</td>
<td>15.00</td>
<td>50.00</td>
<td>50.00</td>
<td>50.00</td>
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<tr>
<td>Commonwealth Foundation Activities Grants</td>
<td>15,000.00</td>
<td>11,200.00</td>
<td>2,000.00</td>
<td>2,800.00</td>
</tr>
<tr>
<td>Conference on education for social cohesion, Bangi Malaysia</td>
<td>125.00</td>
<td>50.00</td>
<td>50.00</td>
<td>50.00</td>
</tr>
<tr>
<td>Support for Resource People, CCEM Stakeholders Forum Aug 2012</td>
<td>2,040.00</td>
<td>2,040.00</td>
<td>2,000.00</td>
<td>2,000.00</td>
</tr>
<tr>
<td>Association annual grant</td>
<td>6,400.00</td>
<td>6,400.00</td>
<td>6,400.00</td>
<td>6,400.00</td>
</tr>
<tr>
<td>Commonwealth Scholarship Commission Professional Development Fee for services</td>
<td>1,050.00</td>
<td>2,064.20</td>
<td>2,310.00</td>
<td>1,416.00</td>
</tr>
<tr>
<td>Reimbursement of airfare for Resource Person to 18CCEM: CW Foundation Contributions to 19CCEM Exhibition stand</td>
<td>510.00</td>
<td>500.00</td>
<td>500.00</td>
<td>500.00</td>
</tr>
<tr>
<td><strong>TOTAL INCOME IN THE YEAR</strong></td>
<td>1,745.00</td>
<td>825.00</td>
<td>19,014.20</td>
<td>16,551.00</td>
</tr>
</tbody>
</table>

|                |     |     |     |     |
| **EXPENDITURE** | £     | £     | £     | £     |
| Administrative Costs | 4,853.53 | 3,954.38 | 2,828.80 | 3,607.77 |
| Honorary Secretary’s expenses | 109.69 | 55.55 | 278.95 | 835.47 |
| Other Officers’ expenses & Cost of Meetings | 426.47 | 312.15 | 447.85 | 54.80 |
| Link Community Development Administrative Support | 2,010.29 | 1,498.18 | - | - |
| Commonwealth Human Ecology Council Administrative Support Website | 1,708.08 | 48.50 | 137.50 | 80.00 |
| Exhibition Stand at CCEM | 500.00 | 500.00 | - | - |
| CCIE brochure | 99.00 | 80.00 | - | - |
| CCEM (Bahamas 2015 / Mauritius 2012) | 548.34 | 2,520.50 | - | - |
| Project activities | 840.00 | 1,055.80 | 20,705.33 | - |
| Conference: Achievable Education for All, Kampala 2012 | - | 7,000.00 | - | - |
| Support for three Resource Persons at Stakeholders Forum 18CCEM | - | 5,274.08 | - | - |
| Outlay on Airfare for fourth Resource Person, later reimbursed (see above) | - | 1,416.00 | - | - |
| Commonwealth Education Directory | 840.00 | 1,535.00 | 5,480.25 | - |
| Briefing notes/ “Working together in Education” /“Jewel in the Crown” | - | 5,480.25 | - | - |
| Commonwealth Scholarship Commission Professional Development Education calendar | 886.80 | 886.80 | 169.00 | - |
| **TOTAL EXPENDITURE IN THE YEAR** | 6,241.87 | 3,954.38 | 3,884.60 | 26,833.60 |

|                | £     | £     | £     | £     |
| **NET SURPLUS / (DEFICIT) FOR THE YEAR** |     |     |     |     |
| Balance brought forward at 1 January | 20,470.25 | 23,599.63 | 8,470.03 | 18,752.63 |
| **BALANCE CARRIED FORWARD at 31 December** | 15,973.38 | 20,470.25 | 23,599.63 | 8,470.03 |

Represented by:

- Cash at bank – Unity Bank
  - £16,654.53
  - 23,115.90
  - 25,642.08
  - 8,573.18

- Debtors: CSC
  - 85.00
  - 1,050.00

- Creditors: creditors / unpresented cheques
  - (691.15)
  - (2,645.65)
  - (3,092.45)
  - (28.15)

- Creditors: Subscription in advance
  - (75.00)
  - (75.00)

**Total**

- £15,973.38
- £20,470.25
- £23,599.63
- £8,470.03

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APPENDIX B

Consortium Members and Officers in 2015

Members

(17 Members and two Associate Members = 19)

<table>
<thead>
<tr>
<th>Name</th>
<th>Description</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACEAB</td>
<td>Association of Commonwealth Examination and Accreditation Bodies</td>
<td><a href="http://www.aceab.org">www.aceab.org</a></td>
</tr>
<tr>
<td>ACLALS</td>
<td>Association of Commonwealth Literature &amp; Language Studies</td>
<td><a href="http://www.aclals.org">www.aclals.org</a></td>
</tr>
<tr>
<td>ACU</td>
<td>Association of Commonwealth Universities</td>
<td><a href="http://www.acu.ac.uk">www.acu.ac.uk</a></td>
</tr>
<tr>
<td>BUILD</td>
<td>Building Understanding through International Links for Development</td>
<td><a href="http://www.build.org.uk">www.build.org.uk</a></td>
</tr>
<tr>
<td>CAM</td>
<td>Commonwealth Association of Museums</td>
<td><a href="http://www.maltwood.uvic.ca/cam/">www.maltwood.uvic.ca/cam/</a></td>
</tr>
<tr>
<td>CAPA</td>
<td>Commonwealth Association of Polytechnics in Africa</td>
<td><a href="http://www.capa-sec.org">www.capa-sec.org</a></td>
</tr>
<tr>
<td>CASTME</td>
<td>Commonwealth Association of Science, Mathematics &amp; Technology Teachers</td>
<td><a href="http://www.castme.org">www.castme.org</a></td>
</tr>
<tr>
<td>CCEAM</td>
<td>Commonwealth Council for Educational Administration and Management</td>
<td><a href="http://www.cceam.org">www.cceam.org</a></td>
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<tr>
<td>CCLEF</td>
<td>Commonwealth Countries’ League Education Fund</td>
<td><a href="http://www.cclef.org">www.cclef.org</a></td>
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<tr>
<td>CEC</td>
<td>Council for Education in the Commonwealth</td>
<td><a href="http://www.cecomm.org.uk">www.cecomm.org.uk</a></td>
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<tr>
<td>CHEC</td>
<td>Commonwealth Human Ecology Council</td>
<td><a href="http://www.checkinital.org">www.checkinital.org</a></td>
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<td>CLEA</td>
<td>Commonwealth Legal Education Association</td>
<td><a href="http://www.clea-web.com">www.clea-web.com</a></td>
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<tr>
<td>CSA</td>
<td>Commonwealth Students Association</td>
<td><a href="http://www.commonwealthstudents.org">www.commonwealthstudents.org</a></td>
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<tr>
<td>CTG</td>
<td>Commonwealth Teachers Group</td>
<td>email: <a href="mailto:s.garg@nut.org.uk">s.garg@nut.org.uk</a></td>
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<tr>
<td>CYEC+</td>
<td>Commonwealth Youth Exchange Council</td>
<td><a href="http://www.cyec.org">www.cyec.org</a></td>
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<tr>
<td>ESU</td>
<td>The English-Speaking Union of the Commonwealth</td>
<td><a href="http://www.esu.org">www.esu.org</a></td>
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<tr>
<td>LCD</td>
<td>Link Community Development</td>
<td><a href="http://www.lcd.org.uk">www.lcd.org.uk</a></td>
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<tr>
<td>RCS</td>
<td>Royal Commonwealth Society</td>
<td><a href="http://www.rcsint.org">www.rcsint.org</a></td>
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<tr>
<td>ROSL+</td>
<td>Royal Over-Seas League</td>
<td><a href="http://www.rosl.org.uk">www.rosl.org.uk</a></td>
</tr>
<tr>
<td>CF</td>
<td>Commonwealth Foundation</td>
<td></td>
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<tr>
<td>COL</td>
<td>Commonwealth of Learning</td>
<td></td>
</tr>
<tr>
<td>COMSEC</td>
<td>Commonwealth Secretariat</td>
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</tr>
</tbody>
</table>

Special Members (3)

- Commonwealth Foundation
- Commonwealth of Learning
- Commonwealth Secretariat

+ Denotes Associate Member of the Consortium

Officers

**Hon President**  
Peter Williams

**Chairperson:**  
Professor Colin Power AM

**Alternate Chair:**  
Commonwealth Human Ecology Council (Mark Robinson)

**Treasurer:**  
Association of Commonwealth Universities (Prof John Wood assisted by Rev. Keith Stephenson)

**Hon Secretary:**  
Link Community Development and later Council for Education in the Commonwealth (Beth Kreling)

**Assistant Secretary:**  
Commonwealth Countries League Education Fund and later Council for Education in the Commonwealth (Casmir Chanda)

**Communications Secretary**  
Vacant